



February 26, 2024

Dear Mr. Ford:

Thank you for reaching out to us to better understand our operations. Transparency and positive relationships in the communities where we operate are very important to us.

We are aware of the concerns raised about visible emissions from Resilient Lady. We have verified that the Exhaust Gas Cleaning System (EGCS) is operating within full compliance of MARPOL regulations. We would like to invite you and members of the EPA, and other interested stakeholders, to come on board the vessel to meet with the Captain, Chief Engineer, and Environmental Officer to learn more about how we operate, monitor emissions, and uphold environmental commitments. Please let us know if this is of interest.

We regret that the visible effect of using the EGCS has created a negative perception. For this reason, we have decided to switch to marine gas oil for future calls to Tasmania. The use of marine gas oil does not require the EGCS to be in operation, and therefore visible emissions are reduced.

Again, we appreciate you reaching out for the opportunity to demonstrate that we are brand committed to transparency, compliance and stewardship.

Sincerely,

A handwritten signature in blue ink, appearing to read "Nirmal Saverimuttu".

Nirmal Saverimuttu  
CEO